Performance Evaluation Report for FY 2017

Task		Main business performance	
1. Improvement and Enha Resolution, etc.	nncement on the Preparedness to	Deal with Every Situation in the Protection of Depositors and Failure	
(i) Maintenance and strengthening of the DICJ's response	O Strove to maintain and strengther administrator operations as follows:	n the response capability related to the failure resolution scheme and financial ws:	
capability related to failure resolution, and strengthening of the response capabil- ity related to orderly	handling in accordance with the procedure in failure resolution of	ninistrator operations through such measures as revising the practice of deposit e replacement of the failure resolution operation system, formulating a handling concerning some special deposit products, and improving practices related to the peration of failed financial institutions.	
resolution	Exchanged opinions with practitioners, etc. and reviewed and studied various challenges with respect to operations of the deposit insurance system, such as those for the deposits related to defined contribution pensions and those for money trusts under the guarantee of principal Published the "Activities to Improve Preparedness Related to the Operation of the Deposit Insurance System" in June 2017 as a result of our action In addition, made necessary improvement of the preparedness to strictly handle highly confidential personal		
	ual in Administrative Procedure	recement of the amended Act on the Use of Numbers to Identify a Specific Individes (Act No. 27 of 2013) (My Number Act), etc.	
	securely in the event of a finance	g a sequence of operational procedures in order to make payments smoothly and cial institution failure with respect to both deposit, etc. within the scope of insurance deposit, etc. in excess of the insurance coverage (uninsured deposits)	
	necessary study on practical affa	resolution of assets and liabilities of a financial institution, etc., conducted a irs while cooperating with relevant authorities, etc. and also exchanged opinions participation in international conferences, etc. related to failure resolution	
(ii) Quality improvement of financial administrator operations and appropriate manage-	to appropriately respond to em	of the financial administrator operations and routinely develop the capability dergencies, strove to further deepen cooperative relationships with relevant try-related organizations, and to enhance practical training and seminars, etc.	
ment of the Liqui- dated Company of	From May to June 2017	Implemented initial response training suited to financial administrator operations and new training related to the transfer of business	
the Incubator Bank of Japan toward the completion of liquidation	September 2017	Implemented basic training related to failure resolution for new DICJ employees etc. in a way that enables trainees to do voluntary learning efficiently after the training through the use of the DICJ LAN/WAN	
	October 2017	Implemented a seminar on failure resolution for emergency support personnel dispatched by financial industry-related organizations In consideration of Local Finance Bureaus' intentions, provided training reference materials related to failure resolution to the Bureaus so that staff of the bureaus can engage in voluntary learning	
	Almost every month since September 2017	Implemented training for employees scheduled to be assigned to branch offices of failed financial institutions in a way that enables trainees to do voluntary learning efficiently after the training through the use of the DICJ LAN/WAN	
	Japan, which completed the fir	propriate management of the Liquidated Company of the Incubator Bank of nal repayment to rehabilitation creditors and terminated the liquidation reby completing the liquidation procedures	
(iii) Replacement of the failure resolution operation system and realization of	aggregation of depositors, fina failure) in September 2017 as In addition, after the replacement	ent, stable operation of the system was maintained	
stable operation	O Made necessary adjustments to Act	o computer systems following the enforcement of the amended My Number	

	Future policy	Responsible unit
on firations are fitted to only the lated to only system fitted for a care fitted fitted for the lated to only system fitted for a care fitted for a care fitted for a care fitted for system fitted for a care fitted for a care fitted for a care fitted for a care fitted fitted for a care fitted fi	nancial administrator operations, maintain and strengthen the DICJ's capability to deal with the failure resolution of financial instituous, through such measures as continuously improving the operation of the deposit insurance system, while identifying and studying arious issues related to the operation of the eposit insurance system so that the DICJ can alapt to the diversification and sophistication of financial products, financial activities, and perations of financial institutions, etc. from	Resolution and Financial Revitalization Department: Resolution and Receivership Division Deposit Insurance Department: Planning Division Special Investigation Department: Investigation and Recovery Division Inspection Department: Inspection Planning Division Evaluation Division
he		Research Department: Planning and Research Division Specific Operation Division Special Recovery and Resolution Division
le w		
on the try- re ning fineraus er	dministrator operations and routinely development capability to appropriately respond to mergencies, further deepen cooperative elationships with relevant authorities and mancial industry-related organizations, and	Resolution and Financial Revital- ization Department: Resolution and Receivership Division Deposit Insurance Department: Financial Assistance Division
e and		
force- fa accord- er tion of pe	ulure resolution system in a production avironment and improve the system from the erspective of securely and quickly implement-	Planning & Coordination Department: System Planning Division System Division I Resolution and Financial Revitalization Department: Resolution and Receivership Division Deposit Insurance Department: Planning Division Advisory Service Division
	on rations of the illure illure ii ir and did to ough the acted to system on the capabil- all on the capabil- arstand- irratand- irrat	Concerning the failure resolution scheme and financial administrator operations, maintain and strengthen the DICJ's capability to deal with the failure resolution of financial institutions, through such measures as continuously improving the operation of the deposit insurance system, while identifying and studying various issues related to the operation of the deposit insurance system so that the DICJ can adapt to the diversification and sophistication of financial products, financial activities, and operations of financial institutions, etc. from the viewpoint of the protection of depositors Strengthen response capability in cooperation with relevant authorities, etc. To be a compared to the protection of the financial administrator operations and routinely develop the capability to appropriately respond to emergencies, further deepen cooperative relationships with relevant authorities and financial industry-related organizations, and enhance practical training and seminars, etc. To continue to realize stable operation of the failure resolution system in a production environment and improve the system from the

Task Main business performance

2. Follow-up on and Encouragement for the Development of Financial Institutions' Preparedness in Normal Times to Respond to Emergencies

Follow-up on and encouragement for the development of financial institutions' preparedness in normal times O In order to implement failure resolution in a secure and smooth manner, conducted a follow-up-review of response through the following measures with regard to measures required in normal times, after grasping the improvement status of name-based aggregation databases of depositors, systems, procedures and manuals, etc. by financial institutions

(On-site inspection, follow-up interview for improvement, etc.)

Conducted on-site inspection with emphasis on matters which may have a greater impact on failure
resolution with respect to the status of improvement of systems related to measures which financial
institutions are obligated to implement in order to smoothly reimburse deposits in the event of insurable
contingencies

Conducted appropriate follow-up activity after the on-site inspection, such as having DICJ employees responsible for examination attend follow-up interviews for improvement conducted by supervisory authorities, including the Financial Services Agency, with inspected financial institutions, and having them check the status of improvement concerning matters pointed out in the inspection and provide necessary advice

Gave selection precedence to entities that have not been inspected since the enforcement of the amended Deposit Insurance Act (May 2012) in order to improve the effectiveness and efficiency of on-site inspections, continued to conduct on-site inspections, with a reduced number of days spent on inspection, and implemented off-site verification of insurance premium payment in addition to fully taking into consideration the matters confirmed through the implementation of various measures, including "follow-up interview for improvement," "database verification," and "training and advice, etc."

*Number of entities subjected to off-site verification: FY2017: nine entities (number on the basis of the date of the document submission request)

(Database verification)

With regard to database verification, in addition to conducting verification intended to promote the
improvement of the name-based aggregation databases of depositors as before, implemented the verification of the status of the system for detailed statement files on deposits and withdrawals, which was newly
required under the amended Deposit Insurance Act put into force in May 2012

(Training and advice)

Provided training, advice, etc. (such as the flow of administrative work related to the failure resolution
procedures) to financial institutions, whose results of verification were unfavorable, in order to promote
improvement of the accuracy of name-based aggregation databases of depositors and improvement of the
system for detailed statement files on deposits and withdrawals

In addition, handled inquiries, etc. related to insurable contingencies from financial institutions

	FY2015	FY2016	FY2017
	(Conducted number)	(Conducted number)	(Conducted number)
On-site inspection (Note 1)	41 institutions	41 institutions	27 institutions
Follow-up interview for improvement (Note 2)	46 institutions	41 institutions	21 institutions
Database verification	71 institutions	63 institutions	44 institutions
Training, advice, etc.	Individual: 20	Individual: 13	Individual: 3
Training, advice, etc.	Group: 11	Group: 9	Group: 2

(Note 1) The number of entities on the basis of the starting date of on-site inspection

(Note 2) The number of entities with which a follow-up interview for improvement was conducted with the attendance of the DICJ

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Evaluation	Future policy	Responsible unit
 Through various measures, encouraged financial institutions to take appropriate actions regarding measures necessary in normal times and conducted a follow-up review of the actions taken by financial institutions Strove to increase the effectiveness and efficiency of the inspection, for example by deciding the institution to be inspected and the scope of examination, etc. in a prioritized manner 	O In order to implement failure resolution in a secure and smooth manner, continue to appropriately encourage financial institutions to take appropriate actions regarding measures necessary in normal times Continue to strive to increase the effectiveness and efficiency of the inspection, for example by deciding the institution to be inspected and the scope of examination, etc. in a prioritized manner	Inspection Department: Inspection Planning Division Evaluation Division Resolution and Financial Revitalization Department: Resolution and Receivership Division Deposit Insurance Department: Advisory Service Division
	O With regard to database verification, continue to conduct verification intended to promote the improvement of the name-based aggregation databases of depositors With regard to the verification of the improvement of the system for detailed statement files on deposits and withdrawals, further improve the efficiency of the verification while taking into consideration the characteristics, etc. of financial institutions' accounting systems Regarding training, advice, etc., conduct a follow-up review, mainly with respect to financial institutions for which the results of verification were unfavorable and which made specific requests	Research Department: Research and Analysis Division

Task Main business performance

3. Appropriate Management, Collection and Disposal of Assets Acquired from Failed Financial Institutions, etc. and Pursuit of Liability, etc.

(i) Provision of guidance and advice to the RCC to ensure appropriate management and collection of claims acquired from failed financial institutions

> Appropriate management and disposal of shares, etc. acquired from failed financial institutions

[Management and collection of claims by the RCC]

O The DICJ provided the RCC with guidance and advice so that the RCC would always perform jobs in compliance with laws and regulations and would carefully collect claims by following all necessary procedures in accordance with the "Basic Policy for the Management of Customer Protection, etc." formulated by the RCC

The RCC strove to collect claims appropriately, accurately understanding the actual situation of debtors, etc. The amounts collected this fiscal year were as follows.

(Management and collection of claims purchased from failed financial institutions, etc. and sound financial institutions, etc.)

- Collected a total of ¥27.4 billion in claims purchased from failed financial institutions, etc. and Article 53 claims (Financial Revitalization Act) purchased from sound financial institutions, etc. (including ¥24.7 billion in claims purchased from failed financial institutions, etc. (of which ¥0.1 billion are in claims purchased from banks under special public management) and ¥2.7 billion in claims purchased from sound financial institutions, etc.) in FY2017, bringing the cumulative total of claims collected by the end of FY2017 to ¥10,098 billion (103.4% of the transfer value (book value))
- Profits of ¥18.2 billion from the collection (profit arising from the asset collection minus the losses arising from the collection and collection cost) were paid to the DICJ (paid in June 2018)

[Management and collection of claims subject to the warranty for latent defect provision]

O In FY2017, collected, through entrustment to the RCC, ¥2.9 billion out of the claims the DICJ took over from the former Long-Term Credit Bank of Japan, Limited and the former Nippon Credit Bank, Ltd. based on the warranty for latent defect provision prescribed in the stock purchase agreements (takeover completed in FY2004; the cumulative total of claims collected stands at ¥682.7 billion)

[Management and disposal of shares purchased from banks under special public management]

O While suspending the sale of listed shares in the market from October 15, 2008, in principle, in line with the government's policy, disposed of shares worth ¥1.6 billion in application for takeover bids, etc. as off-market transactions

Regarding unlisted shares, implemented disposal of shares worth ¥5.8 billion by starting sales anew through competitive bidding in addition to sales to issuing companies and third parties designated by them

[Appropriate management of completion of liquidation and litigation cases]

O The number of corporations in liquidation decreased by one as a result of the completion of the liquidation of the Liquidated Company of the Incubator Bank of Japan in May 2017

In addition, the number of litigation cases involving a corporation in liquidation, etc. as the defendant decreased by one as a result of the termination of a litigation case

Consequently, currently, there is no corporation in liquidation and no litigation case involving a corporation in liquidation, etc. as the defendant under the DICJ's management

Regarding the completion of liquidation and litigation cases, provided appropriate guidance and advice to the corporations in liquidation, etc. in cooperation with corporate lawyers, etc.

[Changes in the number of corporations in liquidation and litigation cases]

	End of	End of End of		April 2017 - March 2018	
			Increase	Decrease	End of March 2018
No. of corporations in liquidation	1	1	_	1	0
No. of litigation cases	2	1	_	1	0

[Appropriate management and disposal of shares and other capital-raising instruments for which the DICJ subscribed under the Early Strengthening Act, etc.]

- O Implemented the following operations regarding preferred shares and other capital-raising instruments for which the DICJ subscribed in order to implement capital injection
 - << Number of entities which received capital injection: Shinsei Bank (1 institution)>>

(Management operation)

- Appropriately exercised the voting rights and asked questions at regular general meetings of shareholders
- Conducted periodic hearings about financial results, dividend policy, accumulation of surpluses and future repayment plans
- Received dividends (¥470 million)

Evaluation	Future policy	Responsible unit
O Contributed to the appropriate execution of management and collection operation by the RCC by providing guidance and advice to it	O Provide guidance and advice to the RCC so that it would proceed with appropriate and efficient management and collection while striving to enhance the protection of customers	Planning & Coordination Department: Subsidiary Administration Division
	and comply with laws and regulations, etc.	Resolution and Financial Revitalization Department: Planning & Coordination Division Capital Operation and Management Division Resolution and Receivership Division Deposit Insurance Department: Financial Assistance Division
		Special Investigation Department: Investigation and Planning Division
O Steadily implemented the management and collection of claims subject to the warranty for latent defect provision	O Steadily implement the management and collection of claims subject to the warranty for latent defect provision	Osaka Operation Department: Administration Policy, Planning, and Coordination Division Financial Assistance Division
O Strove to steadily dispose of shares purchased from banks under special public management by applying for takeover bids and taking other measures in the case of listed shares and by starting sales anew through competitive bidding in the case of unlisted shares	O Regarding the management and disposal of shares purchased from banks under special public management, continue to take appropriate actions from the perspective of minimizing the burden on the people and the impact on the market	
Through cooperation with relevant parties, managed corporations in liquidation and litigation cases appropriately	O If a corporation in liquidation or a litigation case involving a corporation in litigation, which should be managed, occurs, appropriately handle the case in cooperation with the corporation in liquidation and corporate lawyers, etc.	
O Properly grasped the financial results and plans for future repayment of financial institutions, which received capital injection through periodic hearings and other means, in addition to appropriately exercising the voting and other rights at general meetings of shareholders and other meetings	 Implement appropriate management, including appropriately exercising voting and other rights at general meetings of shareholders and identifying the status of management of financial institutions which received capital injection through periodic hearings, etc. 	

Task		Main busine	ess performance	
	(Disposal operation) [Disposal amount (on a book v	value basis)]	(1	Unit: ¥ billion, rounded)
			Disposal amount (book value	
	FY -	Preferred shares, etc.	Subordinated bonds, etc.	Total
	FY2015	275.8	Subordinated bolids, etc.	275.8
	FY2016	213.6	-	213.6
	FY2017*	0	-	0
	Cumulative total*	0	-	0
	(FY1997-2017)	9,312.3	2,818.6	12,130.9
	preferred shares)	amount of dividends receiv	eferred shares include special project is reduced from the book value at to ¥3,864 (disposal of odd-lot state).	ue of the corresponding
(ii) Accurate selection of cases to be investigated, in-depth asset investigations, and guidance and advice concerning collec-	necessity for asset investiga	nvolving unconscientiou s involving antisocial for ation by holding consulta e malicious nature of such	s debtors who refused to make ces, etc., strove to select cases f tions and deliberations while s a cases, including the status of	For which there was a high haring with the RCC
tion	Category	FY2015	FY2016	FY2017
Cooperation with	Number of consultations	50	31	25
the RCC intended to	Number of deliberations	378 (100)	186 (84)	290 (202)
deal with obstructed	Note: Figures in parentheses	are for cases involving a	ntisocial forces, etc.	
	expenditure situations and identify concealed assets by closely analyzing the transfer of funds betwe debtors and relevant parties through inquiries to financial institutions and on-site investigation of del etc. O By using personnel in a prioritized manner, carried out thorough investigations into cases of highly malicious debtors and strove to identify assets, including deposits and real estate property, that were concealed through devious methods, such as using the name of a third-party person			
	Danulto of accet investigation	.1		
	[Results of asset investigations	1		
	Category	FY2015	FY2016	FY2017
	No. of investigations	88 (41)	125 (85)	148 (99)
	No. of investigations laur		80 (63)	105 (70)
	No. of on-site investigated Amount of confirmed ass	¥0.0 billio		4 (2) ¥16.2 billion (¥0.3 billion)
	Figures in parenthe [Guidance and advice on coll Provided the RCC with th Also provided guidance at and on legal measures, etc [Support for strictly dealing v	estigated cases=the number of cases for which invest ses are for cases involving ection] e results of asset investigned advice on how to deal control of the control of th	per of investigated cases carrie igation started in the current yang antisocial forces, etc. gations conducted by the DICL with debtors in accordance was cases]	ed over from the previous year I in a timely manner yith their actual conditions
[Support for strictly dealing with obstructed recovery cases] O Provided guidance and advice to the RCC in preparation for the filing of a complaint on fraud case where the debtor of claims transferred from a failed financial institution and other persons clared the planned sales price of collateral property at the time of a discretionary sale by around compared with the actual sales price and obtained illegal asset profits by having the registration pledge cancelled without using the amount of money for repayment Also provided guidance and advice in preparation for the filing of a complaint on fraud charges where members of a crime syndicate defrauded financial institutions of a total of ¥3 million on of borrowing loans while concealing their crime syndicate membership In FY2017, the RCC filed accusations (complaints) against a total of 15 persons in eight cases				d other persons underde- sale by around ¥4.7 million the registration of mortgage in fraud charges in a case f ¥3 million on the pretext

Evaluation	Future policy As for disposal operation, make smooth disposal in line with the Immediate Guideline for the Disposal of Preferred Shares and other Capital-Raising Instruments Acquired through Capital Injection (hereinafter referred to as "the Immediate Guideline")	Responsible unit
O Were able to accurately select cases for which asset investigation was highly necessary as a result of close consultations and deliberations with the RCC	With a focus on malicious cases, such as those involving unconscientious debtors who refused to make repayment or disclose asset informa- tion or those involving antisocial forces, etc., support the maximization of collection of claims by the RCC by appropriately conduct- ing accurate selection of cases to be investi- gated, in-depth asset investigations, and guidance and advice concerning collection	Special Investigation Department: Investigation and Recovery Division Special Investigation Division I Special Investigation Division II Osaka Operation Department: Investigation and Recovery Division Special Investigation Division
O Identified assets concealed through devious methods by appropriately conducting in-depth asset investigations		
O By providing the RCC with the results of asset investigations as well as appropriate and timely guidance and advice, contributed to the appropriate execution of collection activity by the RCC		
O Helped to strictly deal with obstructed recovery cases, etc. — accusations (complaints) were filed against 15 persons in eight cases — by closely and continuously cooperating with the RCC through guidance and advice	O Provide guidance, advice, and necessary support to the RCC in order to ensure strict response to malicious obstructed recovery cases, including cases involving antisocial forces, with a view to possible filing of accusations (complaints)	

Task	Main business performance	
(iii) Appropriate implementation of operations to pursue civil and criminal liability in cases related to former executives of failed financial institutions, etc. and preparedness to respond immediately at the time of failure resolution	[Appropriate implementation of operations to pursue civil and criminal liabilities in cases related to former executives of failed financial institutions, etc.] O Regarding the pursuit of liability of former executives of failed financial institutions, conducted continuous investigations and studies on legal affairs in close cooperation with the RCC in order to pursue civil and criminal liability As a result of appropriate implementation of litigation activities, court rulings approving a total of \(\frac{\pmathbf{4}}{4}.2\) billion in damages in two lawsuits seeking damages from the former manager of the failed financial institution became final and binding [Development of preparedness to respond immediately at the time of failure resolution] O In order to strengthen cooperation between relevant divisions and departments at the time of failure resolution of financial institutions, etc. and enhance individual employees' operational skills, held workshops, etc concerning specific investigation methods based on past case examples and approaches to share information with relevant divisions	
	poration with Foreign Deposit Insurance Organizations, etc., and Survey and Research Activities	
(i) Improvement of international recognition, and promotion of collaboration and cooperation with foreign deposit insurance organizations Enhancement of mutual cooperation with foreign deposit insurance organizations, and technical assistance to other countries	O Proactively took part in the activities, etc. of the International Association of Deposit Insurers (IADI), and grasped international trends concerning deposit insurance systems to use them as a reference in enhancing and strengthening Japan's deposit insurance system In addition, promoted collaboration and cooperation between organizations in the Asia-Pacific region by exercising leadership in activities based on the Strategic Priorities and Action Plans for the Asia-Pacific Region through the Asia-Pacific Regional Committee (APRC) under the IADI, of which the DICJ was the chair until October In addition, at the 16th Annual General Meeting of the IADI (October 2017) held in Quebec City, Canada, DICJ Governor Mikuniya was elected as the IADI's president In addition to representing the IADI externally, he conducted activities to further promote international cooperation in the field of deposit insurance by concurrently serving as the chair of the Executive Council, which is in effect the IADI's decision-making body Participation in the International Association of Deposit Insurers (IADI) Posts of DICJ representatives at the IADI (until October 2017) Chairperson of the Asia-Pacific Regional Committee and members of the Executive Council, the Core Principles and Research Council, and the Training and Technical Assistance Council (Since October 2017) Chair of the IADI sceretariat in Basel Participated in the following IADI-related meetings, etc.: Annual General Meeting, etc. (Québec City (Canada) in October 2017) Executive Council Meetings, etc. (Basel in May 2017, Québec City in October, and Basel in January 2018) Asia-Pacific Regional Committee Annual Meeting (Yogyakarta (Indonesia) in July 2017) Europe Regional Committee Annual Meeting and International Conference (Bari (Italy) in April 2017) Americas' Deposit Insurance Forum (São Paulo (Brazil) in April 2017) Eurasia Regional Committee Annual Meeting and International Technical Seminar-Conference (Almaty (Kazakhstan) in September 2017) Eurasia Re	

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Future policy	Responsible unit
O By conducting thorough investigations against former executives of failed financial institutions, strive to clarify the backgrounds to the failure and appropriately implement operations for the pursuit of civil and criminal liabilities	Special Investigation Department: Investigation and Recovery Division Osaka Operation Department: Investigation and Recovery Division
O Enhance the investigation methods and improve the preparedness to respond immediately at the time of failure resolution	
As the chair organization of the IADI, step up the DICJ's activities in order to further enhance international collaboration and cooperation through further contribution to the IADI and the proactive dissemination of Japan's experiences In addition, deepen mutual understanding with organizations in the Asia-Pacific region and promote intra-regional collaboration and cooperation	International Department Research Department: Planning and Research Division
	former executives of failed financial institutions, strive to clarify the backgrounds to the failure and appropriately implement operations for the pursuit of civil and criminal liabilities O Enhance the investigation methods and improve the preparedness to respond immediately at the time of failure resolution O As the chair organization of the IADI, step up the DICJ's activities in order to further enhance international collaboration and cooperation through further contribution to the IADI and the proactive dissemination of Japan's experiences In addition, deepen mutual understanding with organizations in the Asia-Pacific region and promote intra-regional collaboration and

Task	Main business performance			
	O Every year, the DICJ holds an international conference in which representatives from foreign deposit insurance organizations and other entities who have expertise and abundant experiences concerning various issues related to deposit insurance hold discussions and exchange views, and in FY2017, it held the 10th DICJ Round Table in March 2018			
	International conferences, etc. sponsored by the DICJ • 10th DICJ Round Table Around 70 persons, including those concerned in deposit insurance from 18 organizations from 17 countries/jurisdictions, representatives from one relevant regional organization and the IADI Secretariat, as well as domestic experts (Leaders and other officials of the IADI Regional Committees (Asia Pacific, Eurasia, and North America), the IADI Secretariat, U.S. Federal Deposit Insurance Corporation, European Forum of Deposit Insurers, and Deposit Insurance Corporations of Korea, Indonesia, Philippines, Russia, Kazakhstan, Malaysia, Vietnam, Mongolia, Thailand, and Laos participated.)			
	O Had the DICJ Governor hold meetings with the leaders and other officials of foreign deposit insurance organizations through every possible opportunity in order to strengthen cooperative relationships In addition, exchanged letters concerning cooperation with the Deposit Protection Agency of the Kyrgyz Republic			
	O In cooperation with relevant organizations in Japan, devoted efforts to technical cooperation (sending staff members (lecturers and acceptance of visitors, etc.) with regions, particularly Asia			
	Held a seminar concerning the outline of the deposit insurance system at the time of a visit by staff members from the People's Bank of China Held a seminar concerning systems at the time of a visit by staff members from the Indonesia Deposit Insurance Corporation DICJ staff members participated in training conducted by JICA for staff members from foreign financial regulatory and supervisory organizations as instructors Explained the outline of the failure resolution system at the time of a visit by staff members from the Korea Deposit Insurance Corporation Accepted trainees concerning systems from the U.S. Federal Deposit Insurance Corporation			
	Seminar, etc. Participated in the following seminars and other events • A conference of the European Forum of Deposit Insurers • A seminar hosted by the Central Deposit Insurance Corporation (Chinese Taipei) • A joint conference of the Financial Stability Institute (FSI) and the IADI • A seminar hosted by Indonesia Deposit Insurance Corporation			
(ii) Research and studies concerning matters related to the operations of the DICJ, and the provision of results to relevant organizations, etc. in various	 Conducted research on developments related to deposit insurance systems, resolution regimes and crisis management in Europe and the status of international discussions on technological innovation in the financial sector Published part of the accomplishments of the DICJ's research and studies through the research journal "Deposit Insurance Review," the DICJ's research and study journal (issue No.21 in FY2017), and on the DICJ's website 			
sectors	(Reference) Published articles titled "U.S. FDIC: Overview of Deposit Insurance Fund" and "Number of Failures of U.S. Financial Institutions" on the DICJ website (Available only in Japanese)			

Evaluation	Future policy	Responsible unit
O Further deepened mutual understanding through exchanges of information and opinions with relevant parties in and outside Japan	O Continue to hold international conferences while exercising greater ingenuity in the selection of themes, speakers, etc.	
O Strengthened cooperative relationships with foreign deposit insurance organizations by holding meetings and exchanging letters	O Continue efforts to further strengthen collaboration with foreign deposit insurance organizations, etc. through active use of meetings and exchanging letters, among other activities	
O Achieved certain results in strengthening the capabilities of deposit insurance organizations, particularly those in Asia, through technical cooperation, such as the provision of seminars, and such contributions were highly rated by foreign organizations In addition, obtained up-to-date information by having DICJ staff members participate in seminars and other events held by international organizations and foreign deposit insurance organizations and strove to use and share the information	O Further increase technical cooperation, while exercising greater ingenuity in the selection of cooperation recipients and themes, etc., thereby establishing a framework of collaboration in Asia, etc. Make active use of seminars and other events held by international organizations and foreign deposit insurance organizations and reflect up-to-date information obtained thereby in the DICJ's activities	
O Appropriately conducted international research	O Continue research and study activities while taking account of developments at home and abroad	International Department Research Department: Research and Analysis Division

Task	Main business performance					
5. Operations Related to C	Capital Participation					
Appropriate execution of capital participation	O In FY2017, implemented capital participation totaling ¥10 billion into one institution under the Financial Functions Strengthening Act					
under the Financial Functions Strengthen-				is (Article 34-4 of the Financial Functions Strengthening Act)		
ing Act, and appropriate	December 2015 The Shinkumi Federation Bank (¥10.6 billion, preferred investments) December 2016 The Shinkumi Federation Bank (¥6.24 billion, preferred investments) The Shinkumi Federation Bank (¥6.24 billion, preferred investments) The Shinkumi Federation Bank (¥6.24 billion, preferred investments)				s)	
management and						
disposals of shares, etc. for which the DICJ						
subscribed based on the Act	Note: Entrusted such op Act to the RCC ba			ares, etc. under the	Financial Function	s Strengthening
	O Made the following a	mount of ca	pital participation,	etc. under the Fin		rengthening Act: million, rounded)
			Amount of capi	tal participation	Current	balance
	Applicable Ac	et	Number of financial institutions		Number of financial institutions	
	Financial Functions Str Act	engthening	30	6,748	27	4,943
	Earthquake-rel measu		12	2,165	11	1,965
	(Management operation <td>s which recectised the rigares and prelaw-up hearing ther matters as about the pital participutions at the chearings alolans is (\fomaga3,290 minus) mosal was iministitutions,</td> <td>this (exercised votiferred investment is conducted by su management status ation and other matime of hearings about financial resultition)</td> <td>ng rights and askenvestors pervisory authorit s of earthquake-afitters from the fina about financial results, dividend policy</td> <td>ded questions) at general descriptions and the description of state of the disposal of the dis</td> <td>ify the status of cial institutions d central cooperasurpluses and</td>	s which recectised the rigares and prelaw-up hearing ther matters as about the pital participutions at the chearings alolans is (\fomaga3,290 minus) mosal was iministitutions,	this (exercised votiferred investment is conducted by su management status ation and other matime of hearings about financial resultition)	ng rights and askenvestors pervisory authorit s of earthquake-afitters from the fina about financial results, dividend policy	ded questions) at general descriptions and the description of state of the disposal of the dis	ify the status of cial institutions d central cooperasurpluses and
	[Disposar amount (on a c	Jook value b		Disposal amount (b		omion, rounded)
	FY	Prefer	red shares, etc.	Subordinated bo		Total
	FY2015		<u> </u>	20.0		20.0
	FY2016		_	_		_
	FY2017		_	_		_
	Cumulative total* (FY2004-2017)		160.5	26.0		186.5
	Note: The cumulative to bonds, etc.) based which is ¥6 billion	on the Orga			capital participatio	

Evaluation	Future policy	Responsible unit
O Took appropriate actions with regard to one central cooperative financial institution for which a decision on capital participation was made under the Financial Functions Strengthening Act	O "Regarding capital participation under the Financial Functions Strengthening Act (the deadline for application: March 31, 2022), continue to strive to take appropriate action in close cooperation with relevant authorities	Resolution and Financial Revitalization Department: Capital Operation and Management Division
O Properly grasped the financial results and plans for future repayment of financial institutions, which received capital participation through periodic hearings and other means, in addition to appropriately exercising the voting and other rights at general meetings of shareholders and other meetings Also strove to grasp the actual status of earthquake-affected special financial institutions which received capital participation in an in-depth manner through exchanges of opinions about their business status and other matters with them and central cooperative financial institutions	 Implement appropriate management, including appropriately exercising voting and other rights at general meetings of shareholders and other meetings and identifying the business status of financial institutions which received capital participation through periodic hearings, etc. As for disposal operation, strive to make smooth disposal in line with the Immediate Guideline for the Disposal of Preferred Shares and other Capital-Raising Instruments Acquired through Capital Injection 	

Task

III. Annex

6. Operations related to support for financial operations (i) Steady implementa-[Steady implementation of purchase of specified difficult recovery claims] tion of purchase, etc. O The decision on purchase had been made three times in FY2017, purchasing claims in a total of 55 cases, of specified difficult including 9 cases in the twelfth purchase, 28 cases in the thirteenth purchase, and 18 cases in the fourteenth recovery claims [Records of decisions on purchase of specified difficult recovery claims] Fiscal Year of Number of Total amount of Total value Decisions on purchases decision claims claims ¥2,689,740 ¥188,727 Seventh and eighth FY2015 75 (Decided in July 2015 and March 2016) thousand thousand Ninth, tenth and eleventh ¥316,413 ¥60,773 FY2016 (Decided in September 2016, December 41 thousand thousand 2016 and March 2017) Twelfth, thirteenth and fourteenth ¥1,088,644 ¥372,635 FY2017 (Decided in July, November 2017 and 55 thousand thousand March 2018) O At the time of the decision on the purchase for each time, the Committee for Screening Purchase of Specified Difficult Recovery Claims (a third-party committee including lawyers, real estate appraisers and other experts) deliberated on whether or not to purchase the claims concerned as specified difficult recovery claims and on purchase prices at meetings, and the Policy Board made its decision on the purchases in light of the Committee's opinions [Efforts to raise awareness about the program] O Held seminars concerning the program for purchase of specified difficult recovery claims at offices of bankpolice liaison councils throughout Japan (on 42 occasions) to explain the outline and the operational status of the purchase program and responded to questions from 33 financial institutions, so as to raise awareness of the program among financial institutions Number of inquiries and requests for consultation from financial The number of institutions, etc. occasions explained FY about the program at Total (number of Inquiries concerning Inquiries concerning bank-police liaison financial institutions, the program specific cases councils etc.) FY2015 102 58 95 153 (57) FY2016 87 42 54 96 (49) FY2017 42 22 49 71 (33) (ii) Development of the O Regarding the system for providing information on antisocial forces (hereinafter referred to as the "antisocial system for providforce information inquiry system"), under which information is provided in response to inquiries from ing information on financial institutions, has proceeded with design and development work since FY2015 and started operation antisocial forces with banks in January 2018 by connecting the servers of the DICJ and the National Police Agency

Main business performance

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Evaluation	Future policy	Responsible unit
Steadily implemented purchases of specified difficult recovery claims based on three decisions on the purchases made in FY2017 When purchasing specified difficult recovery claims, followed appropriate procedures, such as listening to the opinion of the Committee for Screening Purchase of Specified Difficult Recovery Claims Strove to ensure that the purchase program takes root by implementing awareness-raising activities and encouraged financial institutions to actively use the program, resulting in steady implementation of purchase of specified difficult recovery claims	Steadily conduct operations in cooperation with financial institutions and other relevant parties When purchasing specified difficult recovery claims, proceed with the appropriate purchase procedures, such as taking into consideration the opinions of the Committee for Screening Purchase of Specified Difficult Recovery Claims Improve the operation of the program to purchase specified difficult recovery claims in collaboration with relevant authorities including the FSA, and industry groups, and promote more active use of the program by financial institutions	Financial Operations Assistance Department: Operations Planning Division
Appropriately proceeded with the development of the antisocial force information inquiry system, and started operation of the system	O Regarding the antisocial force information inquiry system, strive to ensure smooth operation	Financial Operations Assistance Department: Financial Information Management Division
		Planning & Coordination Department: System Division II

Task			Main business	performa	nce			
(iii) Appropriate implementation of public notice opera- tions under the								
Criminal Accounts Damage Recovery Act, and appropriate expenditure of money transferred from financial institutions to the DICJ	Status of posting of major public notices on the start of procedures for extinction of claims on deposits, etc. No. of public notices No. of financial institutions No. of deposit accounts 24,86 Amount of deposits, etc. ¥1,255 millio O Regarding the public notice, tions), replaced equipment in crime" projects launched by provided ¥190 million from nal Accounts Damage Recovery Act	etc. s s Sept to chi the op the mercy A	Public notices procedures for damage-reco No. of public notices No. of financial in No. of deposit acc Amount of depos ystem (system to pember 2017 and moderator in FY2013 oney transferred fract	the payment wery benefit ices institutions counts 1 its, etc. ¥1,262 m process publications and a continued from finance	t of ts 24 473 0,520 million olic notice stable op 'subsidie to be im tal institu	No. o No. o Amore Payme e data be eration es to gro plement attions to	oups supporting victims ted, and in March 2018 the DICJ under the C	24 475 hillion ms hillion
	Number of financial					FY2017 13 institutions		
	Note: Number of entities on the	basis	of the starting date	e of on-site	inspecti	on		
(iv) Improvements toward Implemen- tation of Dormant Deposits Manage- ment Operation	 Conducted a study on variou payment of dormant deposits. Based on the study, improve Identified contract matters for dormant deposits, etc. (recei compiled a draft contract to Implemented the work to desystem according to plan and the start of operation in Aug 	or the or the or the or ermin l smooth	e transferred from relevant administr entrustment of suc claims for paymen esented to financia the the operational oothly proceeded w	financial ir ative proce th operation t from form I institution	ns as the ner depos	prepara paymer sitors, et	nt of substitute money tc. and payment, etc.)	and nt

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Evaluation	Future policy	Responsible unit
O Implemented the public notice operations as scheduled and appropriately disclosed the status of implementation of public notices	O Appropriately and smoothly implement the public notice operations in order to contribute to the prompt recovery of property damage suffered by victims of bank transfer fraud	Financial Operations Assistance Department: Bank Transfer Fraud Recovery Division
		Inspection Department: Inspection Planning Division Evaluation Division
O Appropriately managed money transferred from financial institutions to the DICJ and provided funds for the "subsidies to groups supporting victims of crime" project which is prescribed by the ordinances of the competent ministries	O Regarding money transferred from financial institutions to the DICJ, strive to ensure appropriate expenditure	
O Appropriately conducted on-site inspections based on Article 36, paragraph (6) of the Criminal Accounts Damage Recovery Act	O Strive to appropriately conduct on-site inspections based on Article 36, paragraph (6) of the Criminal Accounts Damage Recovery Act	
O Appropriately proceeded with the improvement of administrative procedures concerning the receipt and payment of money for transfer from dormant deposits, etc., development of the dormant deposits management system, and the compilation of a draft contract related to operations to be entrusted, including payment	O Continue to make improvements in order to enable appropriate implementation of administrative procedures related to payment and receipt of money for transfer from dormant deposits, etc. and make arrangements with financial institutions concerning entrustment of payment and other operations	Financial Operations Assistance Department: Dormant Deposits Management Division Planning & Coordination Department: System Division III
	O Continue to proceed with the development of the dormant deposits management system in preparation for the start of operation in August 2019	

Task	Main business performance					
7. Development and Impr	. Development and Improvement of Various Systems and Enhancement of Information Security Measures					
(i) Enhancement of IT governance, and development and improvement of various systems	 Formulated a three-year plan for system development in FY2018-2020 in accordance with the Procedure for Planning of System Development Measures, which prescribes the procedure for the formulation of system development plans, and improved the DICJ's management procedure related to the development and operation of systems Developed and improved various systems as follows in accordance with the three-year plan for system development [Status of development and improvement of major systems] 					
	System name	Status of development and improvement				
	Failure resolution operation system	September 2017 Completed replacement and started operation January 2018 Completed adjustments associated with the enforcement of the My Number Act, etc. and started operation				
	Antisocial force information inquiry system	January 2018 Completed development and started operation				
	Dormant deposit management system Under development (scheduled to start operation in August 2019)					
	LAN/WAN (common system) Implementing measures to further enhance security					
(ii) Improving the level of information security	 O In order to improve the level of information security at the DICJ, implemented the following measures: (1) Information security audit Entrusted an external auditor to conduct information security audit as follows in order to evaluate and grasp risks related to information security at the DICJ Audit of the status of implementation of information security measures					

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Evaluation	Future policy	Responsible unit
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O Enhanced IT governance	O Continue to enhance IT governance	Planning & Coordination Department: System Planning Division
O Strove to develop and improve various systems owned by the DICJ	O Strive to develop and improve various systems owned by the DICJ	
O Comprehensively evaluated and grasped risks related to information security at the DICJ by conducting information security audit and improved the level of information security by implementing necessary measures In addition, through various training programs, exercises and other activities, strove to increase awareness of information security among executives and employees	O Improve the level of information security by comprehensively evaluating and grasping risks related to information security at the DICJ in response to the threat of cyberattacks, which have become more sophisticated and complex in recent years and by effectively implementing necessary measures In addition, increase awareness of information security among executives and employees by implementing various workshops and training programs, etc.	Planning & Coordination Department: Administration Division Office for Information Security System Planning Division
O Strove to enhance information security measures through the introduction of separated LAN/WAN	 Strive to appropriately manage highly confidential important information through the use of separated LAN/WAN 	

Task Main business performance

8. Strengthening of Finances, Efficient Organizational Management and Enhancement of the Preparedness to Secure Compliance

- (i) Formulation and execution management of budgets that can be appropriately adapted to resolution of financial institution failures, etc.
- O When compiling the FY2018 budget, reduced non-personnel expenses through a thorough review and revision, including close examination taking account of rationalization and efficiency improvement of operations and the results of past budget executions, and reduced personnel expenses as well compared with the previous fiscal year by decreasing the authorized number of staff members, among other measures. In addition, continued to secure expenses necessary for failure resolution of financial institutions, etc.
- Strove to execute the budget efficiently by closely examining whether funds are really necessary for achieving the business purposes
- Strove to ensure the transparency and competitiveness of the contract method by reviewing discretionary contracts and shifting to competitive contracts except when discretionary contracts are really inevitable
- O As for the financial results in FY2017, retained earnings in the DICJ's overall accounts increased due to such factors as an increase in liability reserves (reserves set aside as a fund source for insurance payout from the General Account and financial assistance at the time of a financial institution failure) in the General Account because there was no new failure of a financial institution

[Increase/decrease in retained earnings (liability reserves for the General Account)/deficits in respective accounts]

(Unit: ¥ billion; () denotes deficit)

(Unit. # billion, () denotes deficit,									
	General	Crisis Manage- ment	Financial Revital- ization	Early Strength- ening	Financial Functions Strength- ening	Damage Recovery Distribu- tion	Regional Economy Vitaliza- tion Corpora- tion	Corporation for Revital- izing Earthquake- Affected Business	Dormant Deposit
End of FY2015	2,792.5	370.0	(115.5)	1,599.1	40.3	(14.7) (¥million)	(29.0) (¥million)	(1.9) (¥million)	_
End of FY2016	3,225.2	369.5	(88.0)	1,592.2	43.4	(45.3) (¥million)	(34.0) (¥million)	(2.4) (¥million)	(4.9) (¥million)
End of FY2017	3,614.5	369.0	(57.5)	1,592.5	46.9	(107.1) (¥million)	(39.6) (¥million)	(3.0) (¥million)	(532.2) (¥million)
Increase/ Decrease (17-16)	389.2	(0.5)	30.5	0.2	3.5	(61.8) (¥million)	(5.5) (¥million)	(0.5) (¥million)	(527.3) (¥million)

- (ii) Appropriate determination of deposit insurance premium rates
- Regarding the deposit insurance premium rate for FY2018, decided to lower the effective rate from 0.037% in FY2017 to 0.034% as a result of deliberations based on a common understanding on the future of the liability reserves and deposit insurance premium rates from the medium- to long-term perspective, which was obtained when determining the deposit insurance premium rate for FY2015.
 On the premise of the decision, the deposit insurance premium rates for deposits for payment and settlemen.

On the premise of the decision, the deposit insurance premium rates for deposits for payment and settlement purposes and for general deposits, etc. were set as follows (authorization obtained from the FSA Commissioner and the Minister of Finance):

For deposits for payment and settlement purposes: 0.046% For general deposits: 0.033%

Common understanding on the future of the liability reserves and deposit insurance premium rates from medium- to long-term perspective

- (1) Basic Approach
- O For the time being, we will aim to set aside the liability reserves so as to raise the level of the liability reserves to approximately ¥5 trillion by the end of FY 2021.
- O From the perspective of maintaining the strong deposit insurance system as the core framework for financial system stability, we will steadily achieve this goal.
- Regarding the applicable deposit insurance premium rates, we will determine them at the levels which will certainly enable the goal to be achieved.
- (2) Framework to review
- O Regarding the status of the liability reserves level compared with the goal described in (1) above, the Policy Board will monitor it when the Policy Board deliberates the deposit insurance premium rates of the following fiscal year.
- During the reserve period (the timeframe to achieve the target level of the liability reserves), we will
 conduct a review which will take account of changes in the environment surrounding the deposit insurance
 system
 - Specifically, we will conduct a review as necessary with regard to the applicable rate, the target level of the liability reserves and the method of setting the target level, and the timing of the target achievement, in light of such factors as actual growth in eligible deposits, international trends related to deposit insurance systems, the status of failure occurrence and the financial and economic situations, etc.

Evaluation	Future policy	Responsible unit
 Under the FY2018 budget, reviewed non-personnel and personnel expenses and allocated expenses to prepare for failure resolution of financial institutions, etc. Through expense reduction efforts and review of discretionary contracts, etc. appropriately managed the budget execution Liability reserves, which are set aside for insurance payout, etc., steadily increased 	Strengthen the DICJ's financial management, streamline operations related to its finances and ensure budget preparation and execution management that can be appropriately adapted to failure resolution of financial institutions, etc.	Treasury Department: Budget and Accounting Division I Budget and Accounting Division II Budget and Accounting Division III
Appropriately determined the deposit insurance premium rates based on the common understanding described on the left	Appropriately determine the deposit insurance premium rates based on the common understanding described on the left	Deposit Insurance Department: Planning Division

	Task	Main business performance				
		[Trends of deposit insurance premium rates]				
		Deposit insurance premium rate				
			Deposits for payment and settlement purposes (Note)	General deposits, etc. (Note)	Effective rate	
		FY2016	0.054%	0.041%	0.042%	
		FY2017	0.049%	0.036%	0.037%	
		FY2018	0.046%	0.033%	0.034%	
		Note: "Deposits for payment and settlement purposes" comprise deposits meeting three requirements—bearing no interest, payable on demand, and capable of providing payment and settlement services—and specified settlement obligations. "General deposits, etc." comprise deposits, etc. other than deposits for payment and settlement purposes, such as time deposits.				
	(iii) Fund management with focus on stability and liquidity, and, efficient fund- raising taking account of the funding require- ments	 Strove to conduct fund management with a focus on safety and liquidity while appropriately grasping the market trends amid the ongoing implementation of the Bank of Japan's monetary easing policy As a result, did not conduct new fund management operations, such as bond purchase In fund-raising activities, issued DICJ bonds totaling ¥400 billion in the Financial Revitalization Account and ¥100 billion in the Financial Functions Strengthening Account in consideration of fund demand and the market environment, among other factors Moreover, borrowed funds from financial institutions in the Financial Revitalization Account, the Financial Functions Strengthening Account, the Damage Recovery Distribution Account, and the Dormant Deposits Management Account In addition, strove to enhance dialogue through such measures as holding explanatory meetings for and making visits to bidders for borrowings with the aim of further facilitating fund-raising 				
[Trends of the outstanding balance of funds raised]					(Unit: ¥billion)	
			FY2015	FY2016	FY2017	
		Balance of funding	2,119.7	2,089.9	2,061.7	
		Balance of bonds	1,830.0	1,630.0	1,780.0	
		(annual issuance)	(200.0)	(680.0)	(500.0)	
	(iv) Appropriate and efficient manage- ment of organiza- tion and personnel	 Based on a rationalization plan that is in accordance with the government's rationalization policy on authorized strength of personnel, reduced the authorized number of personnel by eight Secured the necessary staff size in order to enhance the preparedness to implement operations to support the job of the president of the International Association of Deposit Insurers (IADI) following the assumption of the post of the IADI president by the DICJ governor Took measures such as flexible staff allocation in order to maintain and strengthen the capability to implement failure resolution of financial institutions 				
	(v) Enhancement of awareness of compliance among executives and employees	 Implemented the following measures in order to better ensure that executives and employees understand compliance and take appropriate actions Distribution of compliance-related message issued by the Governor to all executives and employees (in July 2017) Compliance training for new DICJ employees (in April and July 2017) Compliance/legal training by outside experts (in November 2017and January 2018) Seminars on legal knowledge/training on compliance, etc. Liaison meetings for persons responsible for compliance (twice: in September 2017and February 2018) Compliance Committee (in March 2018) 				

Evaluation	Future policy	Responsible unit
Appropriately conducted fund management with a focus on safety and liquidity In fund-raising activities, raised funds in an appropriate and efficient manner by taking into account the funding requirements	 In view of the severe fund management environment, appropriately manage funds while continuing to focus on safety and liquidity Raise funds in an efficient manner in light of the funding requirements 	Treasury Department: Finance Division I
 Appropriately improved the organization for various operations based on the operational policy under limited manpower 	O Strive to conduct appropriate and efficient management of organization and personnel in accordance with the operational policy and in response to changes in the surrounding environment	Planning & Coordination Department: Personnel Division Planning & Coordination Division
O Strove to enhance awareness of compliance among executives and employees	 In order to raise awareness about compliance among executives and employees and ensure more appropriate actions, will strive to imple- ment training and other activities 	Legal Affairs Department

Task Main business performance 9. Collaboration with Affiliated Companies (i) Guidance and advice O Held hearings on the status of customer protection, compliance with laws and regulations, etc., and provided to the RCC, and guidance and advice on business operation improvement at liaison council meetings concerning business collaboration with operation improvement and information related to specific cases the RCC concerning In addition, collaborated with the RCC by having the DICJ's officials attend the Compliance Committee of operations of the RCC and express appropriate opinions as committee members recovering claims O Regarding the use of the RCC's servicer function, collaborated with the RCC in order to ensure appropriate against antisocial forces management of the program, for example by attending meetings of the Accreditation Advisory Committee, which was established in order to secure the appropriateness of judgment as to equivalence to claims against antisocial forces, and by expressing opinions as a committee member, in order to implement measures to promote initiatives to sever relationships with antisocial forces O Provided advice, etc. concerning cash management, etc. through periodic exchanges of information with the (ii) Cooperation with O Received explanations from both corporations with regard to their operations, and confirmed the substances the Regional Economy Vitalization Corporation of Japan and the Corporation for Revitalizing Earthquake-Affected Business (iii) Appropriate O At general shareholders' meetings, exercised voting rights as a shareholder based on explanations received exercise of voting from affiliated companies concerning their budgets, settlement of accounts, etc. rights as a shareholder 10. Establishment of a Framework for Business Continuity at the Time of a Disaster (i) Establishment of a O Regarding a framework for business continuity at the time of a disaster, continued to conduct activities to framework for smoothly implement operations and strove to improve the preparedness for business continuity through business continuity such measures as strengthening the back-up preparedness of facilities in the Kansai region with respect to intended to smoothly the failure resolution operation implement the failure resolution operation O Established backup facilities in the Kansai region and started operation to coincide with the system replacement (September 2017) in order to enable the use of the failure resolution operation system even when the primary office or the primary data center has been incapacitated at the time of a disaster in the Kanto region (ii) Development of a O Regarding administrative work related to financing, which is a priority operation at the time of a disaster, robust framework compiled the Manual for Administrative Work Related to Financing Management (BCP Actions) in October 2017, which assumes the occurrence of a disaster in Tokyo for business continuity through business continuity (Training) · Participated in BCP training related to the short-term money market held by the Japanese Bankers Associatraining related to the settlement of tion (October 2017) funds and other · Conducted BCP training related to such operations as issuance of DICJ bonds and settlement of funds for measures borrowing from and redemption to financial institutions (November 2017)

Evaluation	Future policy	Responsible unit
O Promoted collaboration with the RCC in addition to providing necessary guidance and advice, from the perspective of ensuring appropriate management of operations by the RCC	O Follow up on the status of customer protection and compliance with laws and regulations by the RCC and provide necessary guidance and advice so as to ensure appropriate operations	Planning & Coordination Department: Subsidiary Administration Division
RCC	O Regarding the use of the RCC's servicer function, strive to collaborate so as to ensure appropriate operations	Treasury Department: Finance Division I Resolution and Financial Revitalization Department: Planning & Coordination Division Special Investigation Department: Investigation and Planning Division Financial Operations Assistance
		Department: Operations Planning Division Osaka Operation Department: Administration, Policy Planning and Coordination Division
O Cooperated with the appropriate and efficient management of operations of both corporations	Cooperate in the appropriate and efficient implementation of the operations of both corporations	Planning & Coordination Department: Subsidiary Administration Division
Appropriately exercised voting rights as a shareholder	O Appropriately exercise voting rights as a shareholder while paying attention to such points as whether affiliated companies are conducting operations in line with the purposes of laws and regulations	Planning & Coordination Department: Subsidiary Administration Division
O Strove to develop the preparedness to ensure business continuity at the time of a disaster	O Continue to strive to establish a framework for business continuity at the time of a disaster Continue to strive to strengthen the backup preparedness of the facilities in the Kansai region in order to smoothly implement failure resolution even when a disaster has arisen	Planning & Coordination Department: Planning & Coordination Division System Planning Division Resolution and Financial Revital-
O Established the framework for business continuity at the time of a disaster to coincide with the replacement of the failure resolution operation system	O Continue efforts to improve the preparedness to enable the use of the failure resolution operation system at the time of a disaster	ization Department: Resolution and Receivership Division Deposit Insurance Department: Planning Division
O Compiled a BCP manual for administrative work related to financing management and developed the framework for business continuity Enhanced the disaster response capability by conducting training for such operations as the settlement of funds	O Continue to strive to develop a robust framework for business continuity in cooperation with relevant organizations so that operations related to the settlement of funds, etc. can be appropriately implemented at the time of a disaster	Planning & Coordination Department: Planning & Coordination Division Treasury Department: Financial Planning and Coordination Division Finance Division I Finance Division II Osaka Operation Department: Administration, Policy Planning and Coordination Division

Task Main business performance 11. Enhancement of Provision of Information to Depositors and Relevant Parties in and outside Japan (i) Implementation of [Implementation of easy-to-understand PR activities for depositors, etc.] easy-to-understand O Made efforts to actively provide information, including posting of new information in a timely manner PR activities and while preparing the DICJ website in consideration of web accessibility development of an FY2015 FY2016 FY2017 environment that The number of visitors to the DICJ website 445,107 persons 440,260 persons 387,159 persons facilitates two-way exchanges of O Prepared the a brochure called "Understanding the Deposit Insurance System with Cartoons" for depositors information with and distributed it to financial institutions and consumer centers nationwide in order to raise public awarefinancial institutions, ness about the deposit insurance system etc. O Strove to disclose information through such measures as compiling and publishing an administrative cost statement, including a consolidated financial statement that covers subsidiaries in addition to financial statements and other documents prescribed by the Deposit Insurance Act and other laws and regulations [Development of an environment that enables bilateral exchange of information with financial institutions, etc.] O In order to identify any problems in the implementation of inspections, implemented, as necessary, inspection monitoring, in which the executive in charge of the Inspection Department and the head of the Inspection Department visited financial institutions In the monitoring, strove to provide information concerning the DICJ's operations through such measures as distributing the DICJ's Annual Report and the Deposit Insurance Guidebook O Used a cloud service to provide financial institutions with information related to training, inspection, database verification, failure resolution, insurance premiums and specified difficult recovery claims FY2015 FY2016 FY2017 Number of information items provided through 14 16 18 the cloud service Prepared and distributed to relevant organizations in and outside Japan "ANNUAL REPORT 2016/2017," (ii) Dissemination of information to the English version of the FY2016 annual report of the DICJ, in order to disseminate information concernrelevant parties ing Japan's deposit insurance system and the DICJ's activities internationally and also used it to explain the DICJ's activities at seminars and other events held for foreign deposit insurance organizations overseas with respect to Japan's O Published articles in English on the DICJ website, thereby continuing efforts to enhance the dissemination

- deposit insurance system and the DICJ's activities
- of information in English

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Evaluation	Future policy	Responsible unit
 Contributed to deepening depositors' and others' understanding of the deposit insurance system and the DICJ's roles and operations through the dissemination of information via the DICJ website and distribution of brochures Regarding the website, renewed the website in order to develop a website giving consideration to elderly people and people with disabilities in addition to enhancing the ease of finding information and other user convenience with priority placed on the viewpoint of ordinary users Disclosed information in an easy-to-understand manner with respect to the financial conditions of the whole of the DICJ, including subsidiaries Engaged in bilateral exchange of information with financial institutions through inspection monitoring 	O Implement easy-to-understand PR activities from the standpoint of depositors, etc., promote the development of an environment that facilitates interactive exchanges of information with financial institutions, etc. and enhance and improve the DICJ's efforts while listening to the opinions of relevant parties at every available opportunity Regarding the website, strive to further improve web accessibility	Planning & Coordination Department: Public Relations & Information Management Office Treasury Department: Budget and Accounting Division I Inspection Department: Inspection Planning Division Research Department: Research and Analysis Division
O Strove to provide information to financial institutions through a cloud service		
O Provided necessary information to relevant parties in and outside Japan	O Continue efforts to provide information in a timely manner by using the English version of the annual report at international conferences, technical cooperation seminars and other events and by conducting public relations activities using the English version of the website	International Department